



STRATEGIC PLAN BASELINE

Part 4: General Expense and
Administration

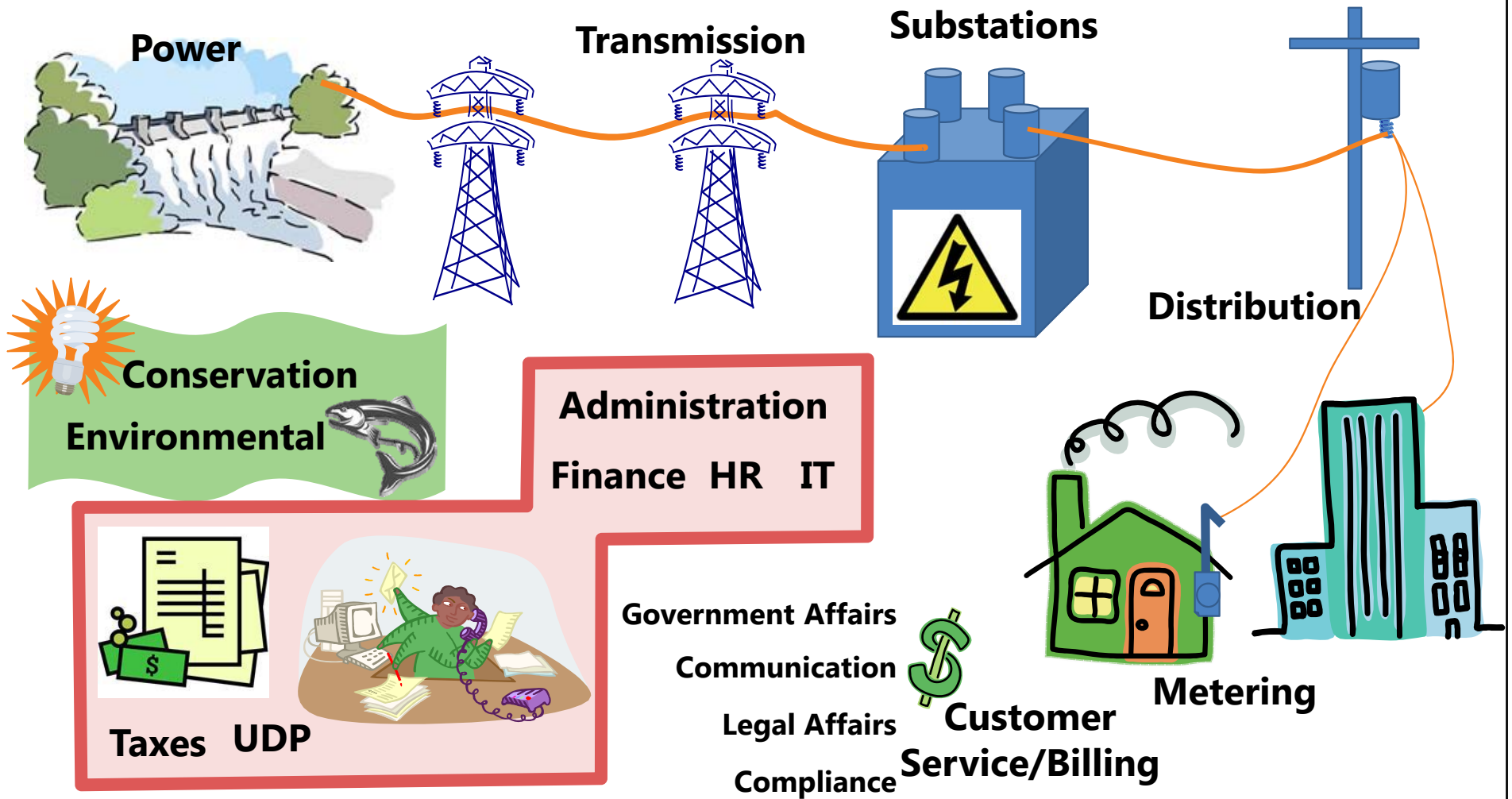
Paula Laschober

Review Panel Meeting

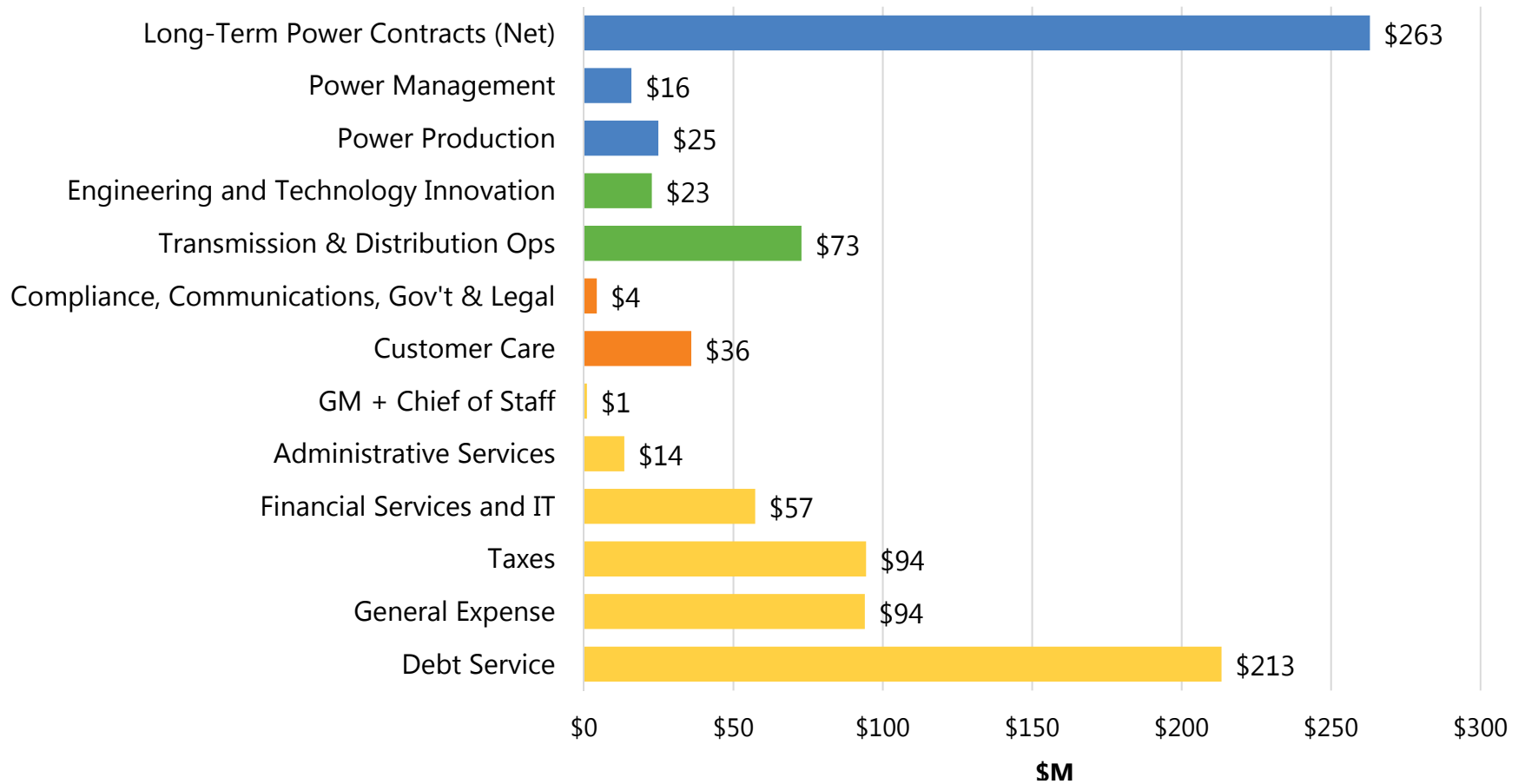
February 28, 2017



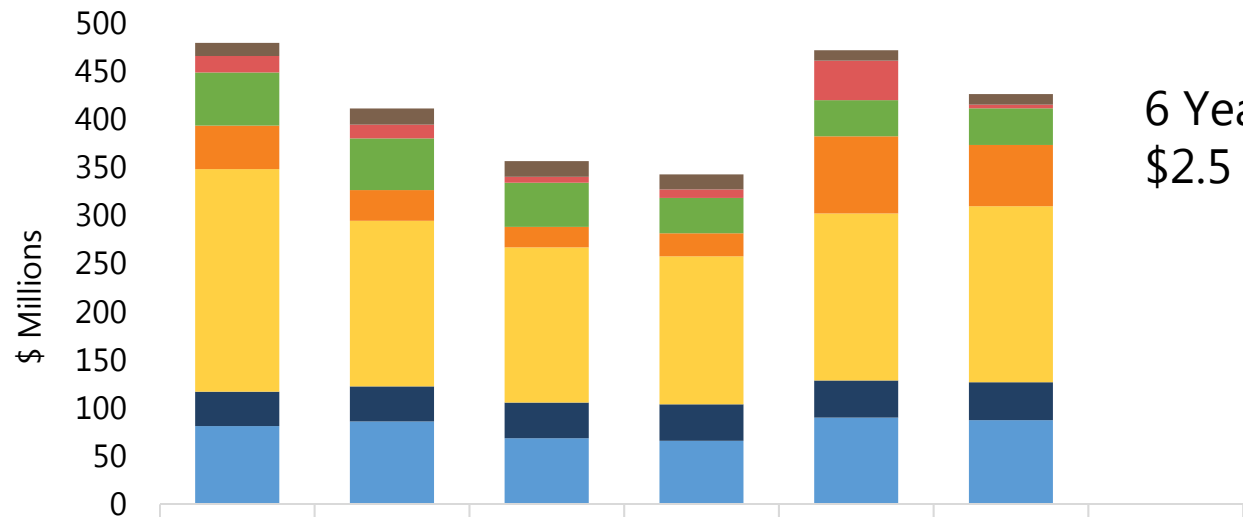
COMPONENTS OF ELECTRIC SERVICE



MAJOR OPERATIONAL EXPENSES



ADOPTED CAPITAL IMPROVEMENT PROGRAM



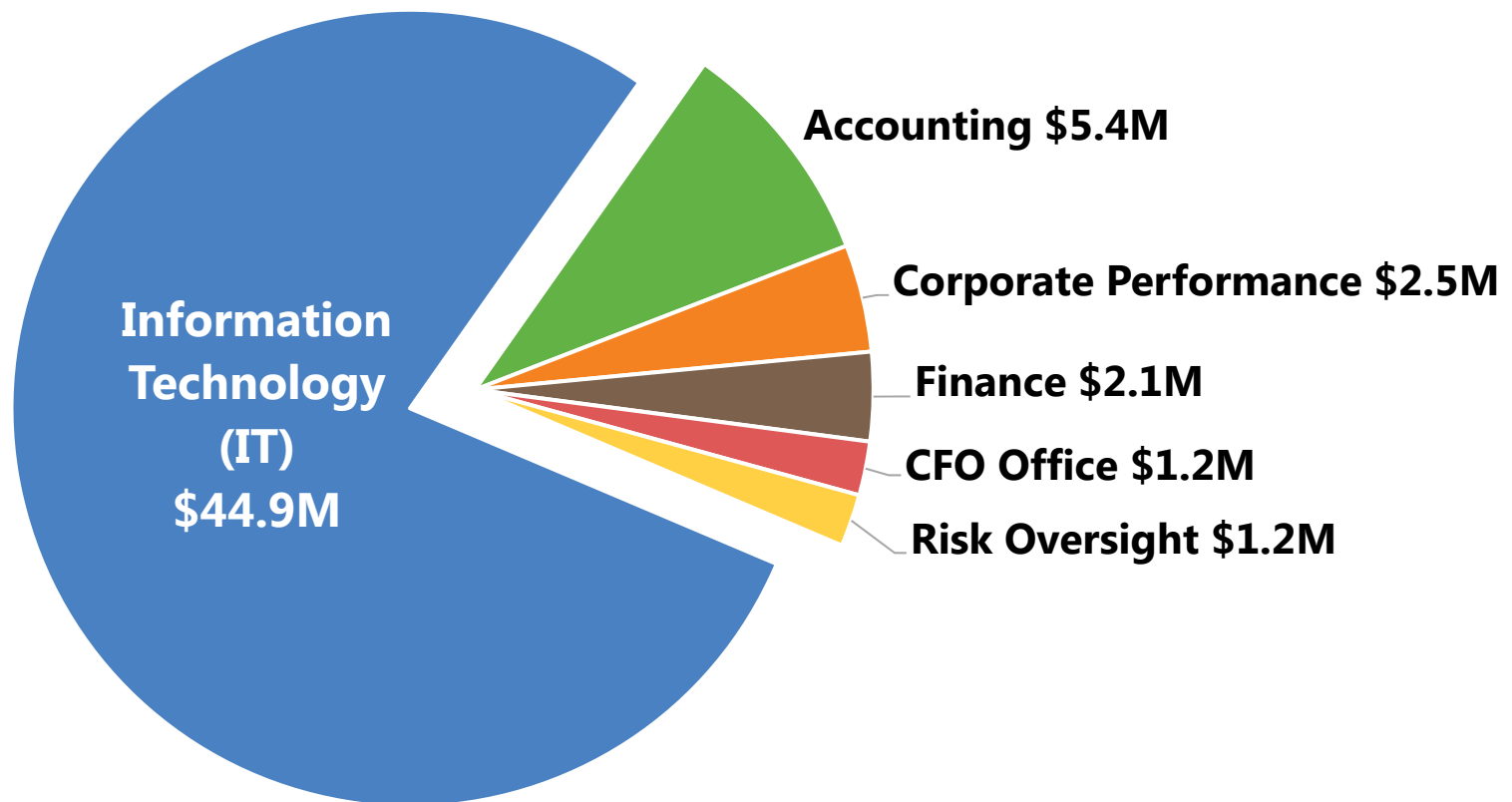
6 Year Total:
\$2.5 Billion

	2017	2018	2019	2020	2021	2022	6 Yr Total
Other Deferred O&M	13.7	16.8	16.3	15.6	10.7	11.0	84.1
Transmission	17.1	14.3	6.2	8.7	41.1	3.9	91.4
External Projects	55.3	53.7	45.8	36.9	37.7	38.1	267.5
Central Utility Projects	45.3	32.0	21.4	23.9	80.1	63.6	266.4
Distribution	231.4	172.2	161.3	153.9	173.7	183.1	1075.5
Conservation	35.7	36.4	37.1	37.9	38.6	39.4	225.1
Power Supply	81.3	86.0	68.6	65.9	90.0	87.4	479.2
Total Expense	479.7	411.5	356.7	342.9	471.9	426.4	2,489

* Forecast is cash flow and includes a 10% under-expenditure assumption applied to budget values.

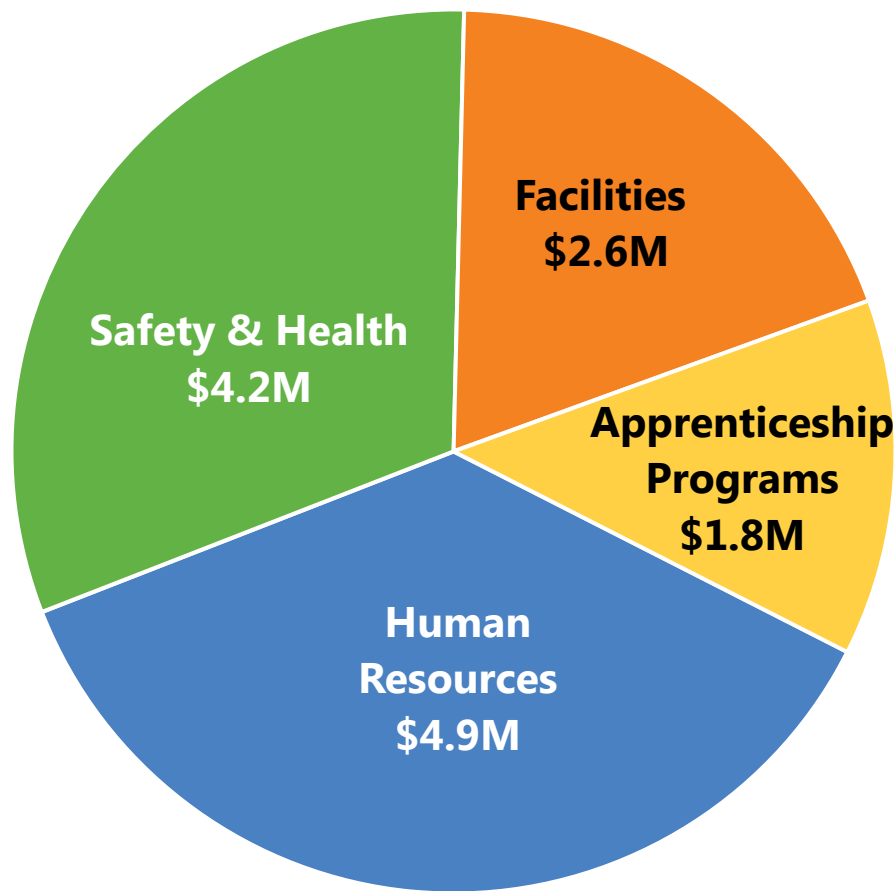
FINANCIAL SERVICES

2017 Financial Services O&M Budget = \$57.3M



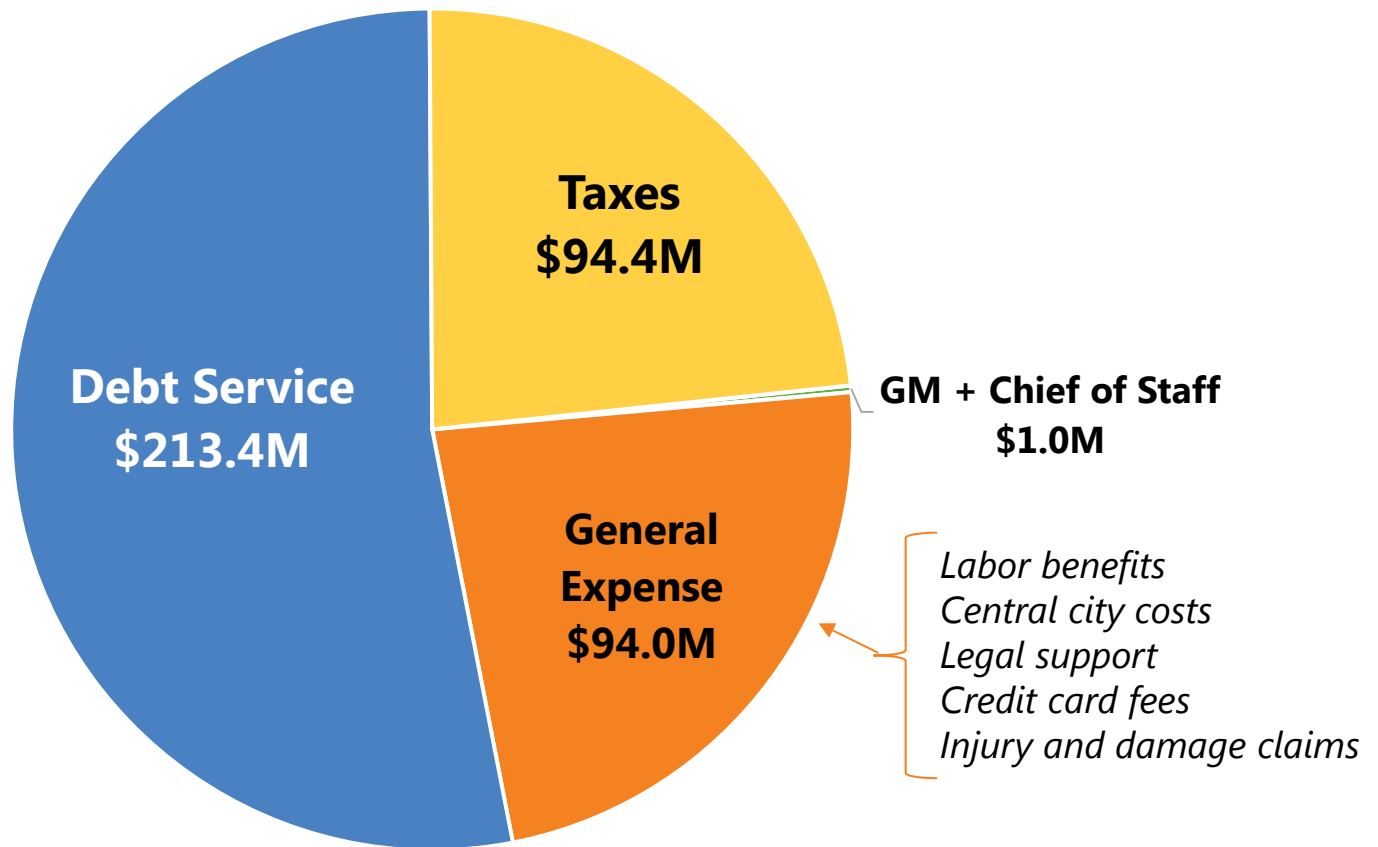
ADMINISTRATIVE SERVICES

2017 Administrative Services O&M Budget = \$13.5M



GENERAL EXPENSE AND OTHER

2017 O&M Budget = \$402.8M

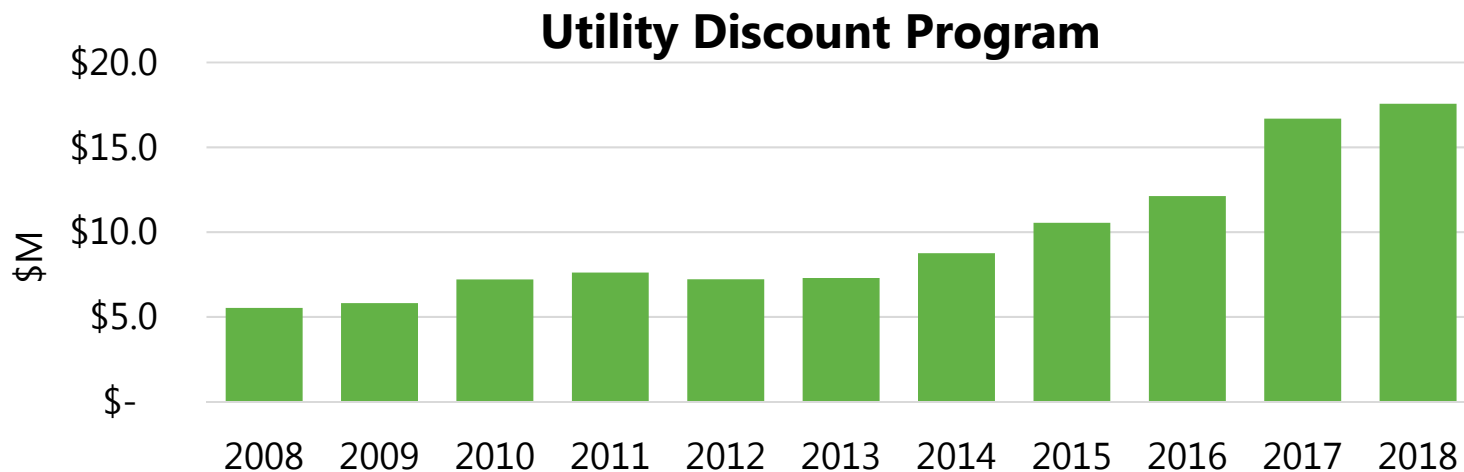


CITY COST ALLOCATIONS

2017 Budget	\$M
Facilities <i>SMT rent, warehouses</i>	\$5.9
Central Service Costs <i>City Budget Office, Legislative, Office of Sustainability, Office of Civil Rights, Emergency Management, etc.</i>	\$8.0
Finance and Administrative Services <i>Accounting, Purchasing, Treasury, etc.</i>	\$8.1
Seattle IT <i>Data centers tech support, software licenses, etc.</i>	\$44.9
Other Direct Service Billings <i>Fleet maintenance, vehicles, etc.</i>	\$7.6
Total	\$74.4

UTILITY DISCOUNT PROGRAM

- 60% discount for qualified residential customers.
 - 30,764 customers currently enrolled.
- Growing with rates, plus improved outreach and program expansion.
 - Recent legislation allowed auto-enrollment of more than 10,000 low income households.





OUR VISION

To set the standard—to deliver the best customer service experience of any utility in the nation.

OUR MISSION

Seattle City Light is dedicated to exceeding our customers' expectations in producing and delivering environmentally responsible, safe, low-cost and reliable power.

OUR VALUES

Excellence, Accountability, Trust and Stewardship.

